

# Portfolio Insights

Sharing Two Years of Dynamic Deployments





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Elemental portfolio companies gather for the annual CEO & Leadership Summit to share practical learnings about building climate companies, engage in honest conversations about personal growth and nurture connections to place and community

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Reporting on data collected in 2021 and 2022 on Cohorts 1 to 10

# Who We Are

Elemental Excelerator is a new kind of nonprofit investor focused on scaling climate solutions and social impact for all communities. We fill two gaps that are fundamental to tackling climate change: funding first-of-a-kind projects for climate technologies in real communities, and embedding equity and access into climate solutions.



We double down with founders

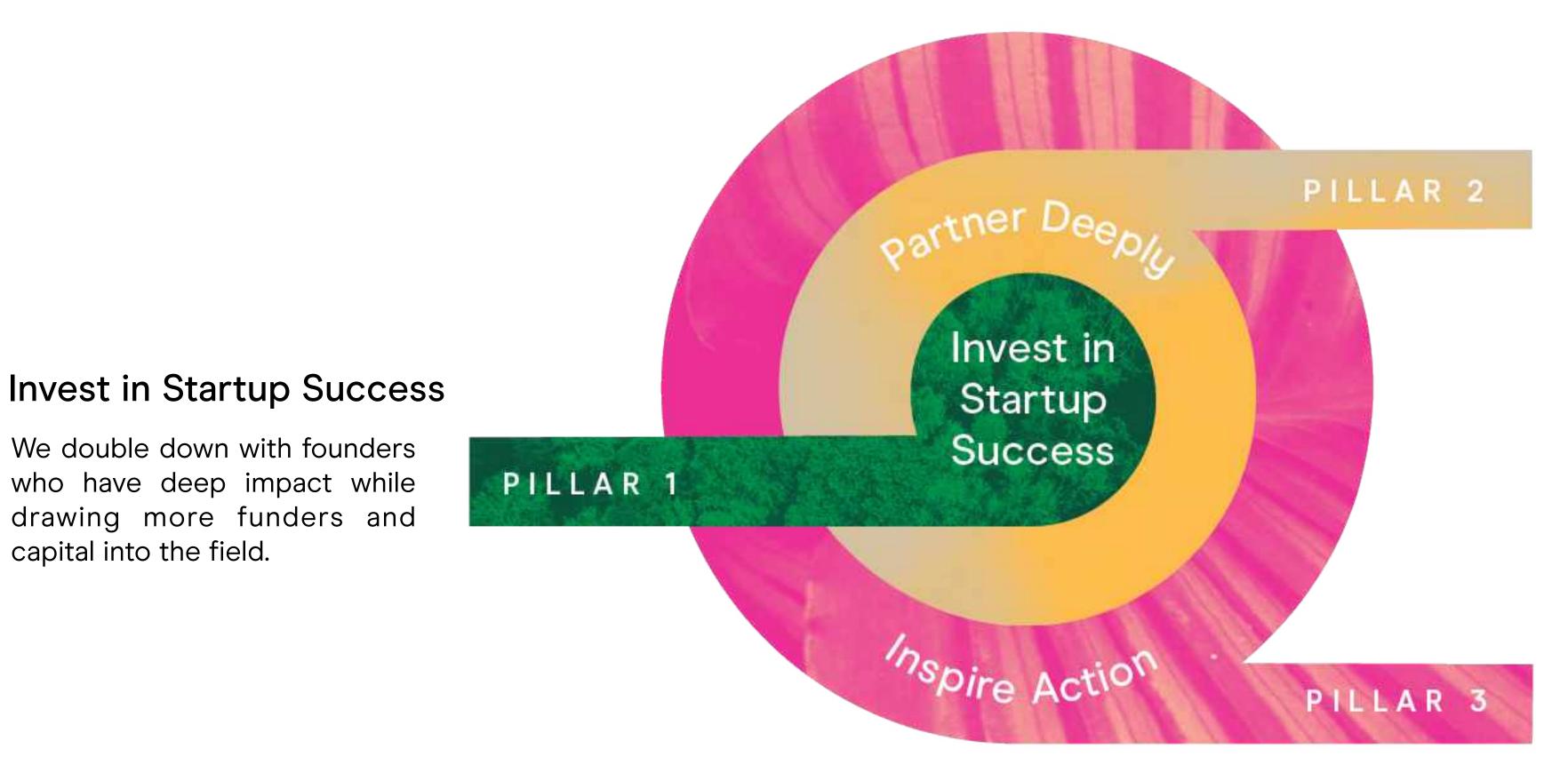
who have deep impact while

drawing more funders and

capital into the field.

# Scaling for Impact

With less than 10 years to halve emissions, now is the time. At Elemental, we are on a mission to break down barriers to innovation, redesign the systems at the root of climate change and uplift people and communities around the world. In 2021, our team released a five-year strategy with three pillars. This progress report covers the first year with a primary focus on investing in startup success.



### Partner Deeply

We engage industry and community partners while scaling climate tech and community impact through policy.

### Inspire Action

We embed equity at the core of climate solutions and share the art and science of commercializing climate tech through creative storytelling.

# Portfolio Progress



## Elemental Portfolio

Now in our second decade of investing, Elemental's climate tech portfolio has an exit rate of nearly 1 in 5.

25 Exits

Portfolio companies

\$57M

Awarded to portfolio companies

\$7B

Follow-on funding raised by portfolio companies

17%

151

Exit rate

1:100

Every \$1 Elemental has invested has catalyzed more than \$100 in follow-on investment across the portfolio

We invest across core sectors of energy, mobility, water, food & agriculture, circular economy and nature-based solutions. In 2022, we focused deeper on three urgent themes of climate resilience, zero carbon and built environment.

Source: <u>Greenhouse gas (GHG) emissions</u>



Energy

Create a 100% clean energy system

45% of GHG emissions



Mobility

Create a 100% clean and equitable transportation system

16% of GHG emissions



Water

Ensure clean drinking water and sustainability of water use

16% of GHG emissions



Food & Agriculture

Create a regenerative food system

18% of GHG emissions



Circular Economy

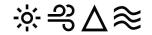
Design out waste and pollution from our economy

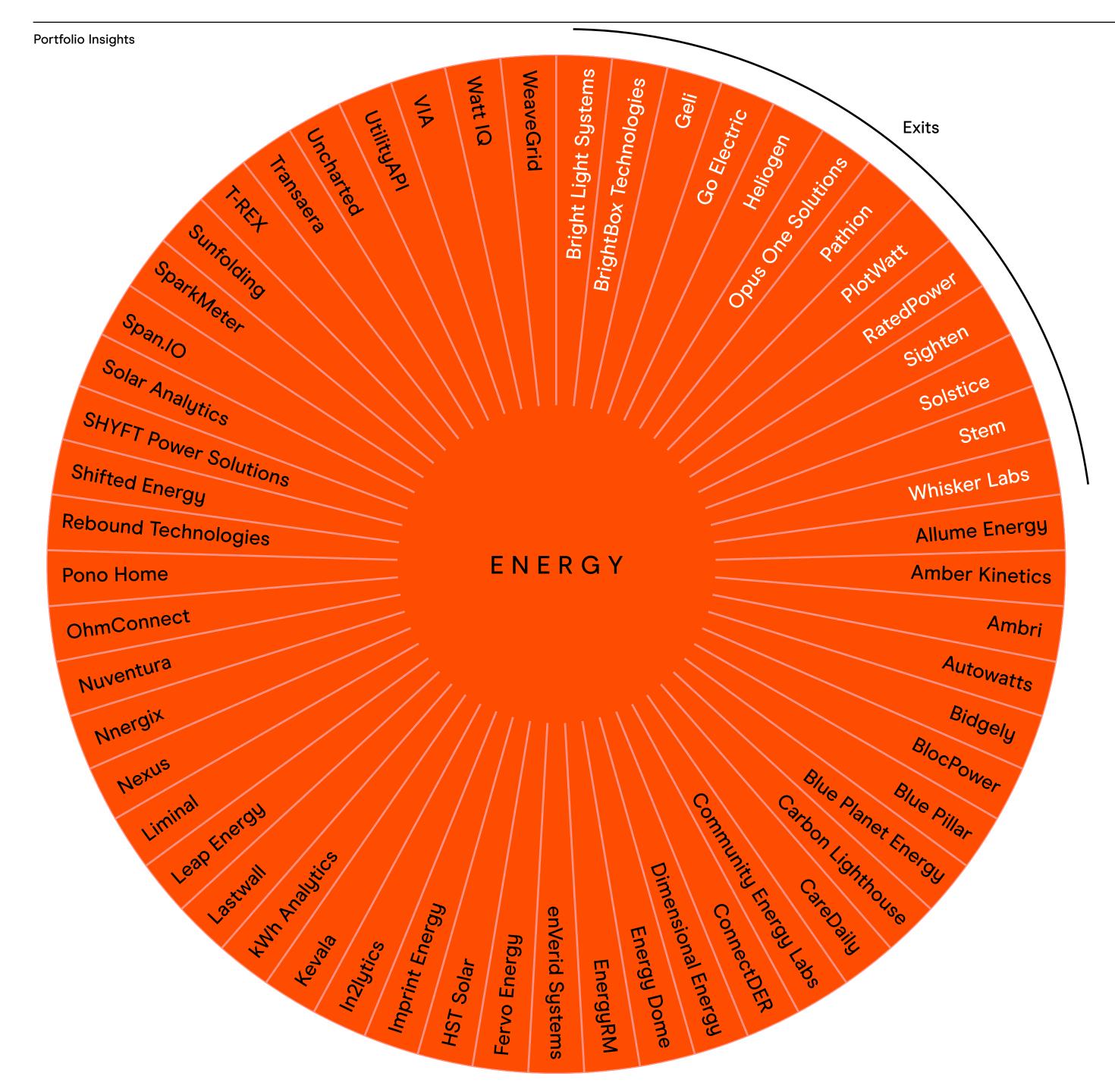
15% of GHG emissions



**Nature-Based Solutions** 

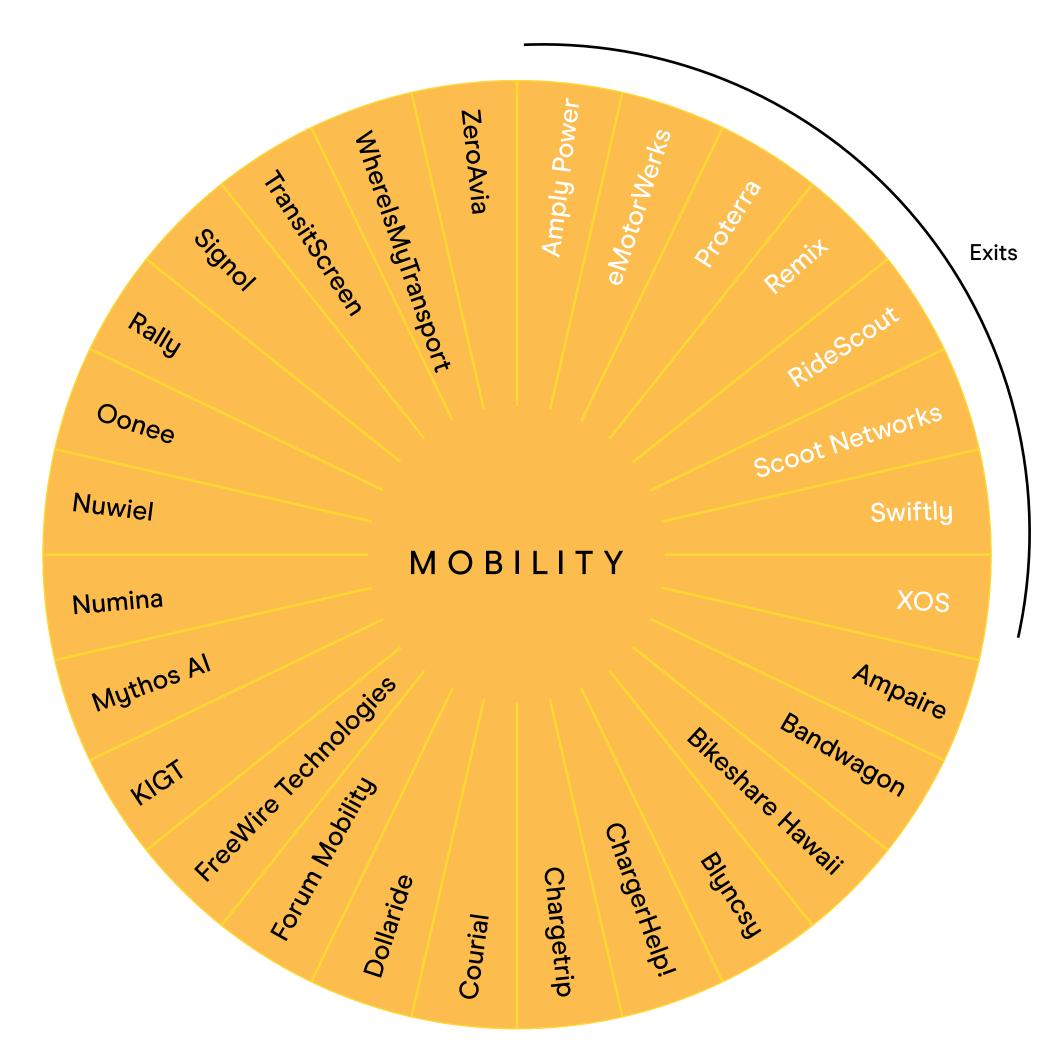
Avoid additional GHG emissions, increase carbon removal and enhance resilience





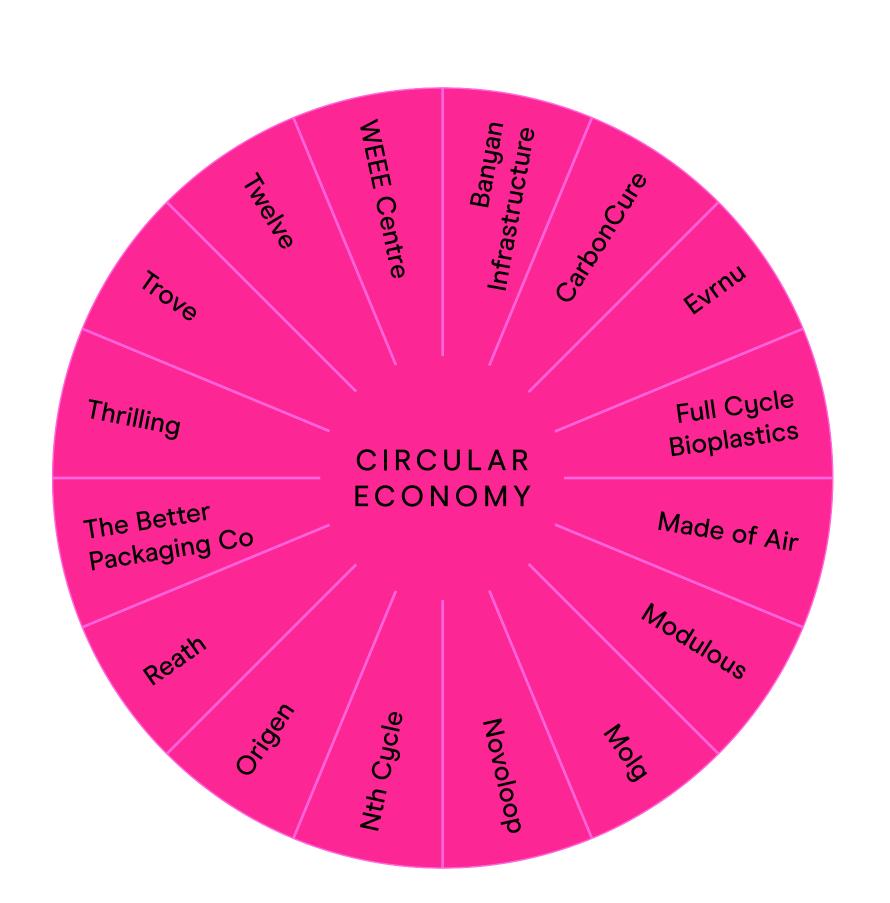
### Elemental Portfolio Companies by Sector

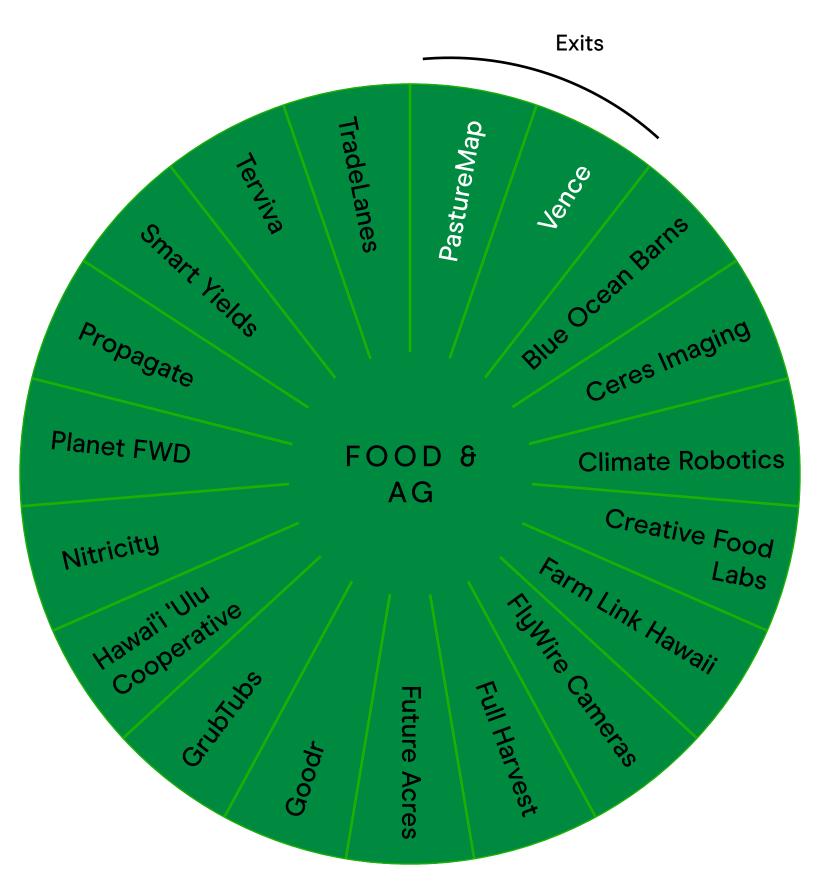
Elemental's deepest sectors are in energy and mobility

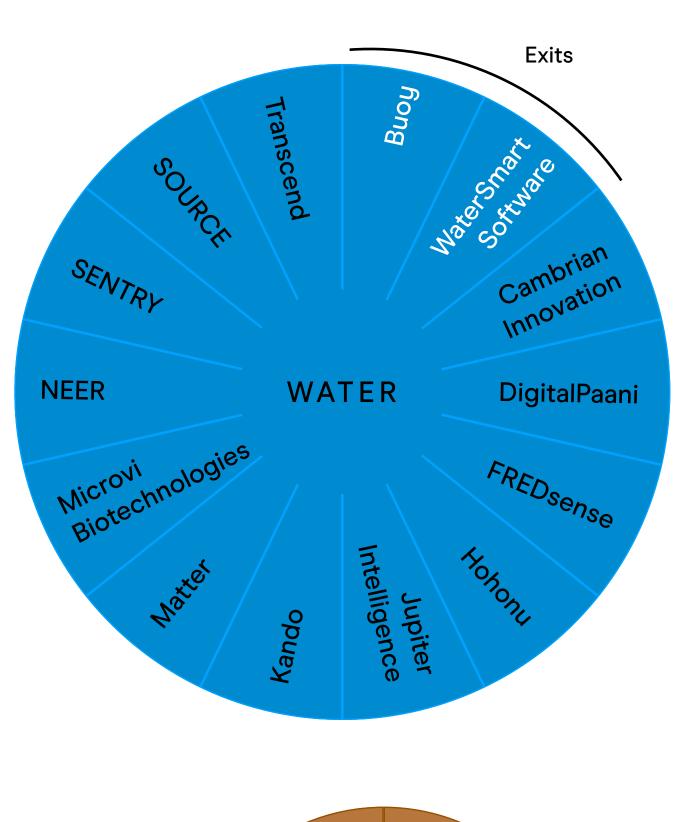


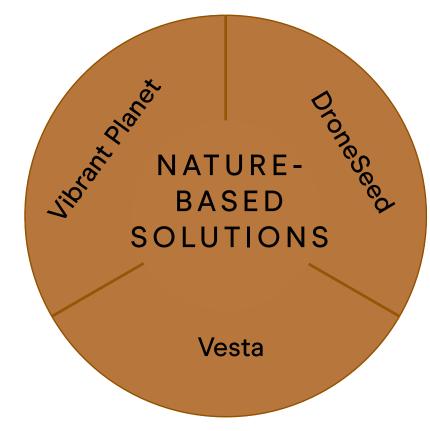
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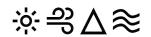
We are growing our portfolio in four additional hard-to-decarbonize sectors











## Global Deployment

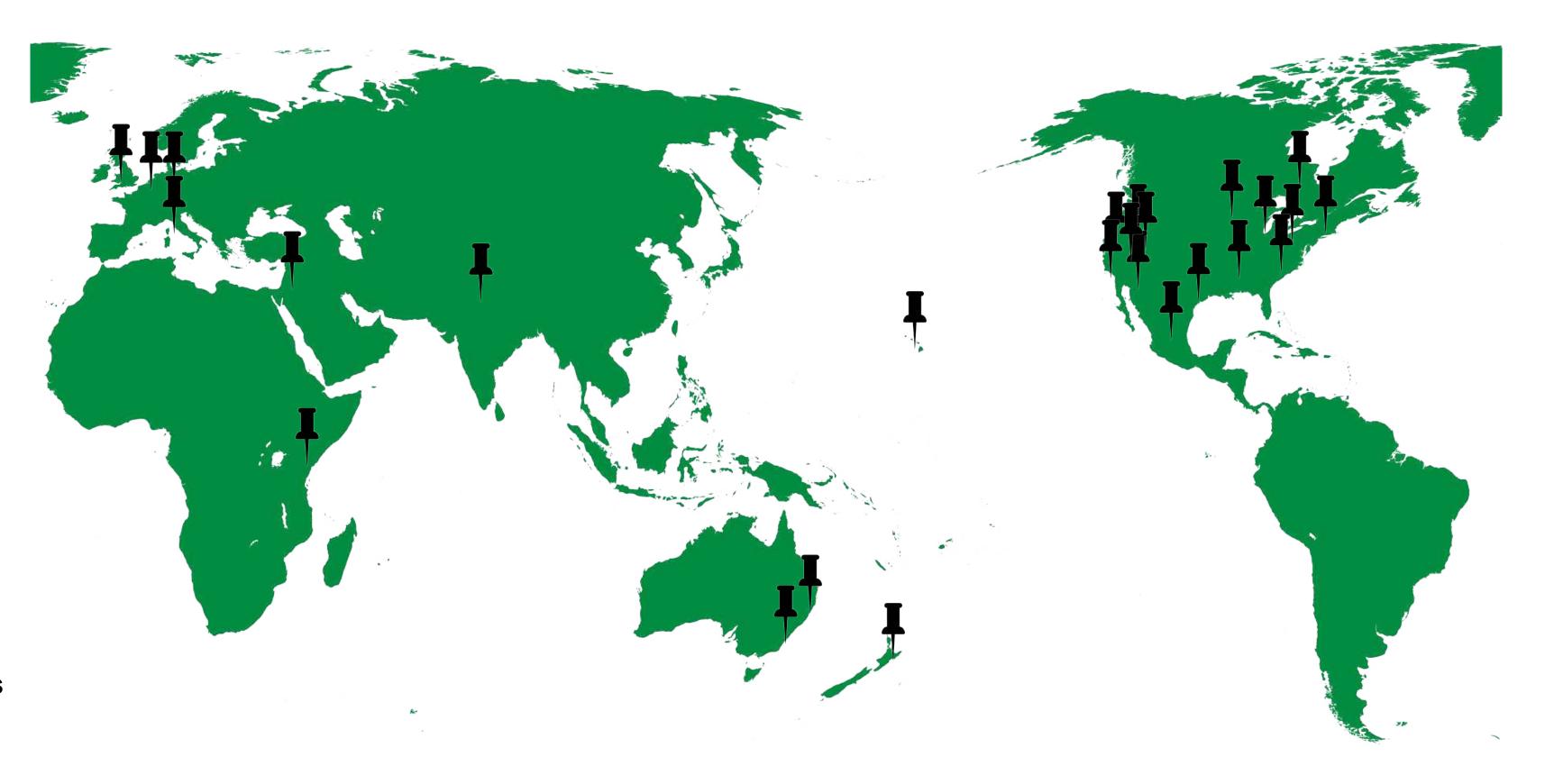
Elemental's work is global. Our portfolio companies are headquartered around the world. To date, Elemental's work with our portfolio companies has led to more than 119 primarily first-of-a-kind climate tech projects spanning 16 countries, and our companies have operations and/or customers in 95 countries.

9.2M Hardware units and consumer goods deployed

12.6M Total software users

T Company HQ

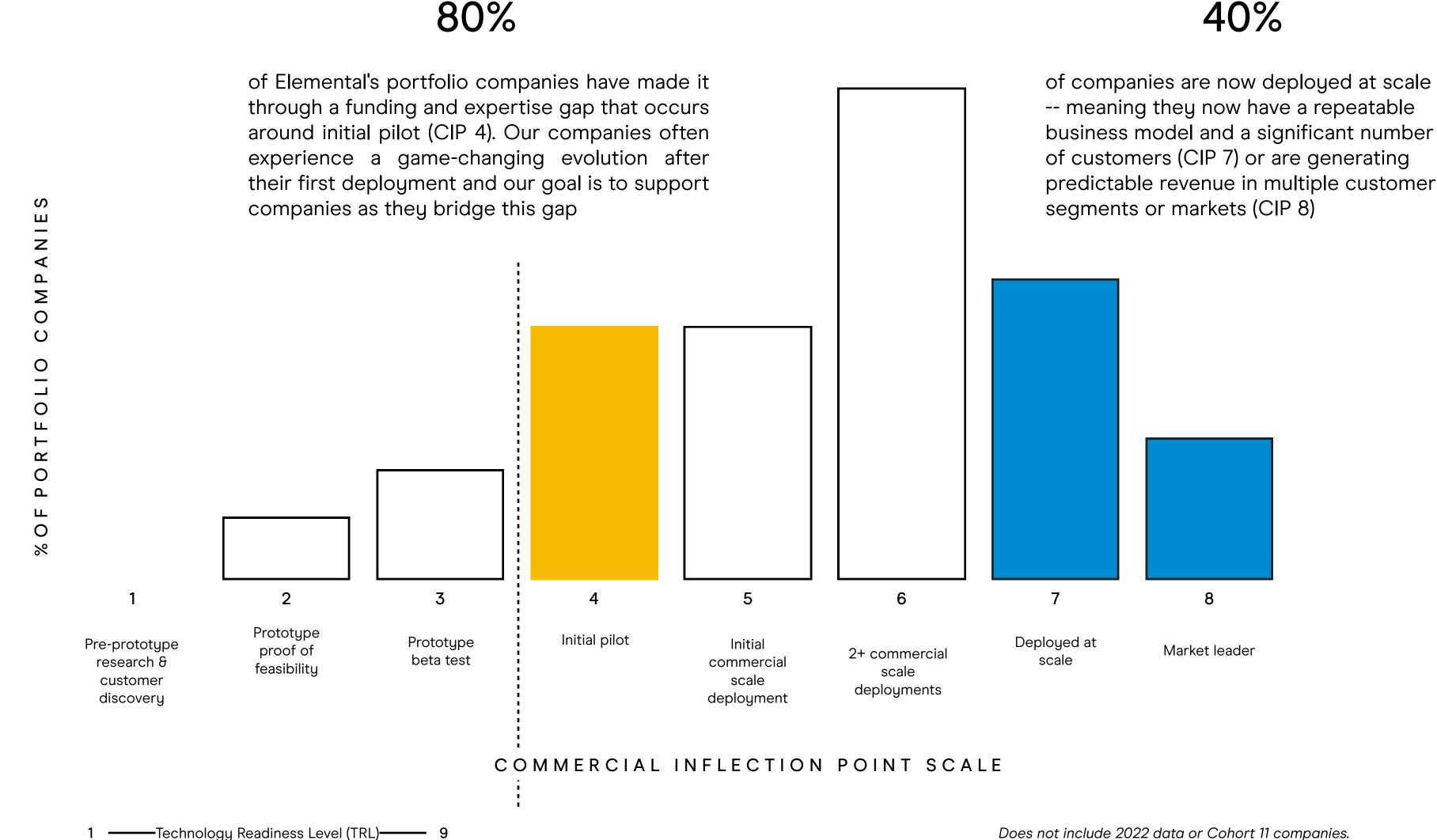
Operations or Customers



### Intensive Support Helps Companies Reach Commercialization

The more commercial success our companies have, the more climate impact they have.

At Elemental, we also measure company progress through Commercial Inflection Points (CIP). This year, we opensourced our CIP scale, a tool designed to complement the Technology Readiness Level scale and measure the commercial progress of a company.



## Elemental's Suite of Support

As a nonprofit, we provide services to move the needle for commercial success and social impact

CATALYTIC FUNDING

Project funding

Follow on funding



BRAND BUILDING

Curated investor events

Branded content

Earned media opportunities



EQUITY & ACCESS STRATEGY

Equity In curriculum

Equity Out project framework



CONNECTIONS & COMMUNITY

Active community of 1200+ investors

Investors in residence

Warm introductions to corporate partners

Community engagement support

Policy strategy support

Internship program

Coaching for executives

from traditionally

excluded backgrounds



HANDS-ON COMMERCIALIZATION SUPPORT

Market intelligence Operational scale-up

Sales & growth Messaging



#### SPOTLIGHT

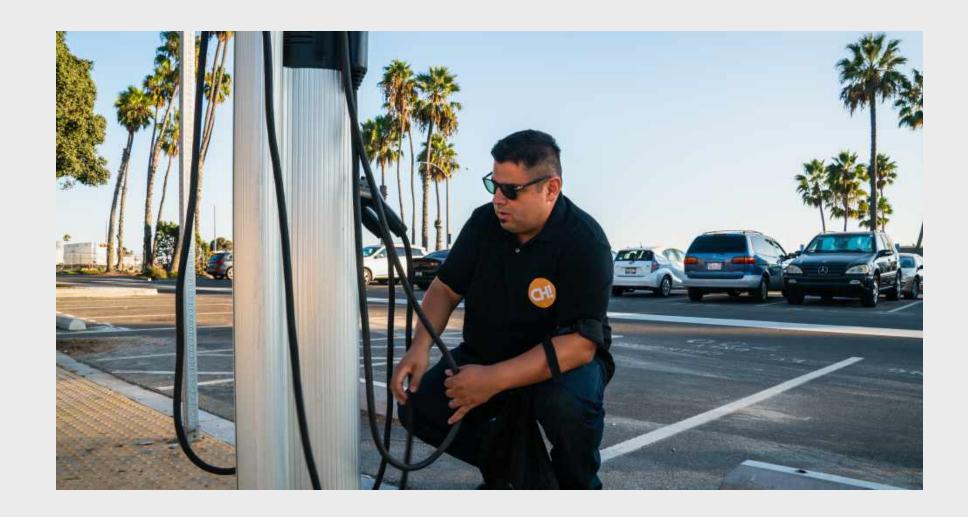


"I founded ChargerHelp! so that more people could reap the economic benefits of the green economy. Growing up in South Central, I noticed that the people I knew were incredibly smart, resourceful and able get things done even under stressful circumstances. However, because they experienced so many barriers to economic opportunities, they didn't get to thrive in the way they could if they were just given the chance. When thinking about a workforce for ChargerHelp, we knew there needed to be a shift in how we sourced talent."

—Kameale C. Terry, ChargerHelp! CEO



ChargerHelp! ensures that neighborhood EV chargers, which are down as much as 20% of the time, are as reliable as local gas stations. In addition to delivering 97% charger uptime, the company is retraining people from industries like oil and gas, and creating new jobs.



60%

of technicians are ethnic minorities, 35% are veterans

1st

of its kind EV charging station technician position created by Chargerhelp! now federally recognized by U.S. Dept of Labor

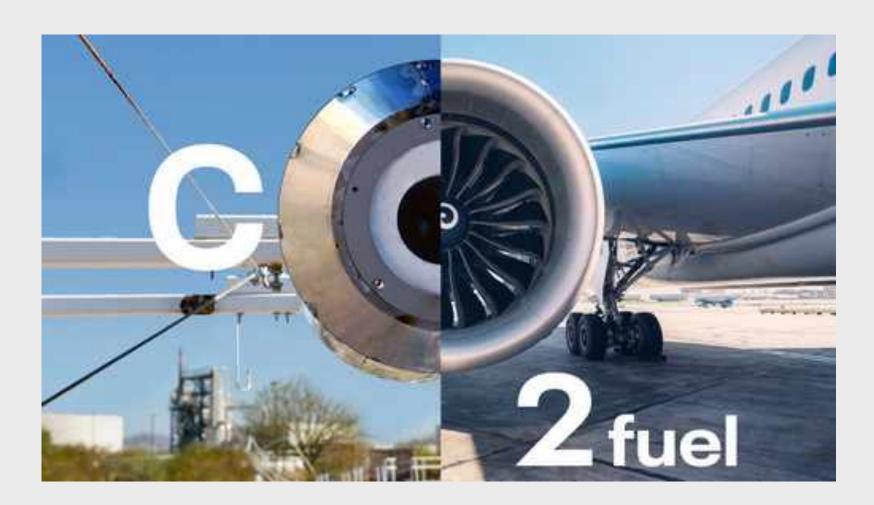
EQUITYIN

ChargerHelp!, a leader in equitable business practices, developed a new, transparent hiring process using the expertise and lived experience of equity-minded consultants and employees. This was done through reviewing job descriptions for equitable language, removing high school and college diploma requirements and developing a rubric and interview process that effectively measures teachability and communication skills. Candidates know what they're getting graded on in advance. In addition, Elemental worked with ChargerHelp! to fund and build its employee resource group process to foster more inclusion.

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#### SPOTLIGHT











Dimensional Energy makes sustainable aviation fuel (SAF) out of CO2 and water.

38,718

total jobs lost in 2021 from the petroleum and coal fuel industry. At a time when the fossil industry is shedding jobs, alternative fuels like those produced by Dimensional are growing.

300M

gallons of Dimensional's sustainable aviation fuel (SAF) to be purchased by United Airlines over the next 20 years. It's the largest SAF volume purchase to date of any kind and came through an introduction from Elemental.

#### ELEMENTAL INVOLVEMENT

Elemental worked with Dimensional on a pathway to go to market profitably several years ahead of projection, deepened its equity practices and policies, grew its engagement with the policy environment, including for both fundraising and operations strategy, and secured commercial partnerships with United Airlines.



Community Impact







We are working to build capacity with entrepreneurs to prioritize equity within their companies and in the communities where they operate. We have seen this build healthier companies more likely to succeed in the long term.

And that way, as companies grow, so too does social impact.

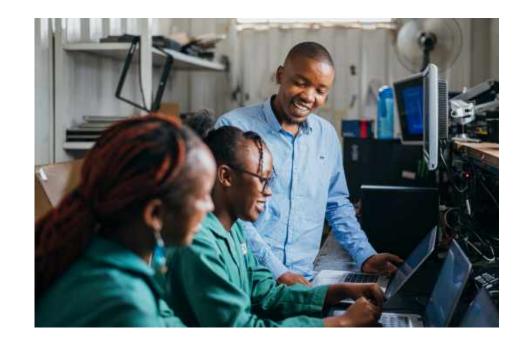
"

—Dawn Lippert

Founder & CEO Elemental Excelerator

## Equity In: Invest in People

For us, Equity In means building equitable business practices from within: beginning with a dynamic and interactive journey of personal reflection, diversity, equity and inclusion implementation guidance and accountability.



51.4%

Elemental's portfolio is predominantly led by executive team members with traditionally excluded\* identities (incl. CEOs)





31%

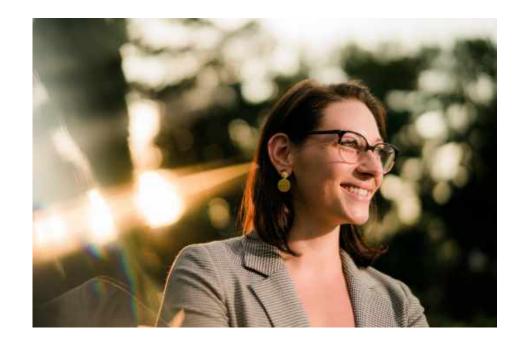
34%

of portfolio companies have exec team members with a traditionally excluded\* race/ ethnicity identity



of portfolio companies have exec team members with a traditionally excluded\* gender identity







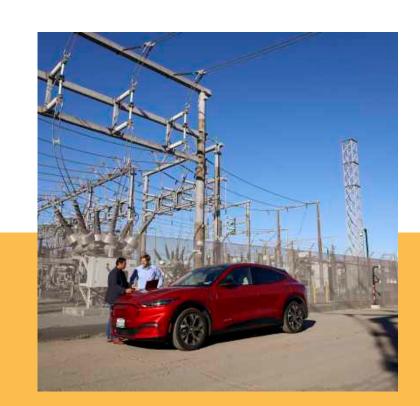


We define "traditionally excluded" race/ethnicity as: Black/African American, Asian (incl. Southeast, East, and South), Latinx, Middle Eastern/North African, Native American/Alaskan Native and Native Hawaiian/Pacific Islander. We define "traditionally excluded" gender: Cis-female, Trans-female, Trans-male and Genderqueer/ non-binary/agender.

## Equity Out: Community Impact In Project Deployments

Equity Out promotes prosperity outside of a company through meaningful involvement of community partners, proper compensation, increasing access to technology and avoiding unintended consequences.

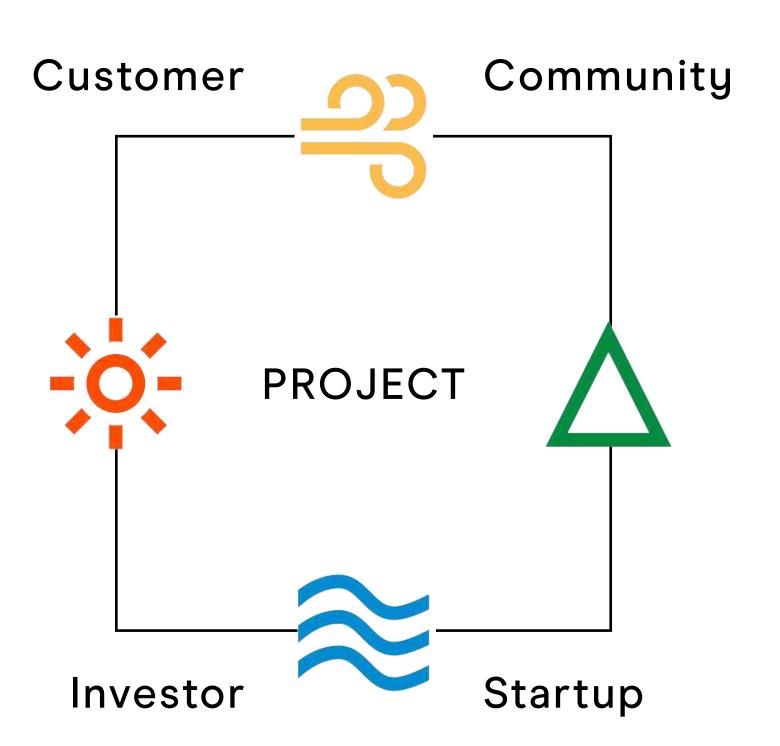




45%

of portfolio companies are serving low- and moderateincome communities 57%

of portfolio companies work with community-based partners on everything from product design to advocacy to workforce development



Too often in technology deployments, community voices are sidelined or ignored. Among other approaches to Equity Out, we developed a Square Partnership framework to encourage collaboration.

In 2021, we put together a <u>Toolkit</u> from our learnings and examples of engaging with community partners in an equitable and effective way.



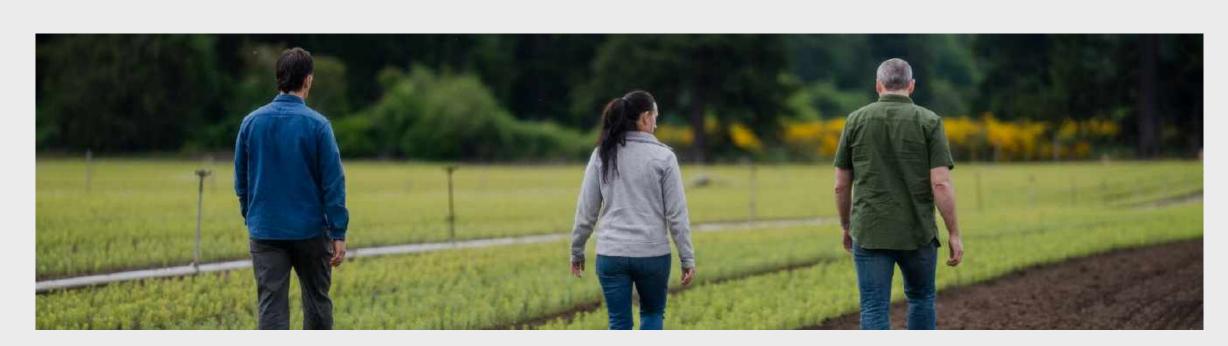
DroneSeed has a mission to bring new technology and approaches to every aspect of reforestation by employing custom-designed drones for aerial seeding as well as traditionally planting seedlings to make reforestation scalable.

300

acres reforested in the Henry Creek watershed, an area devastated by the Beachie Creek Fire, in a project Elemental funded with DroneSeed

200,000

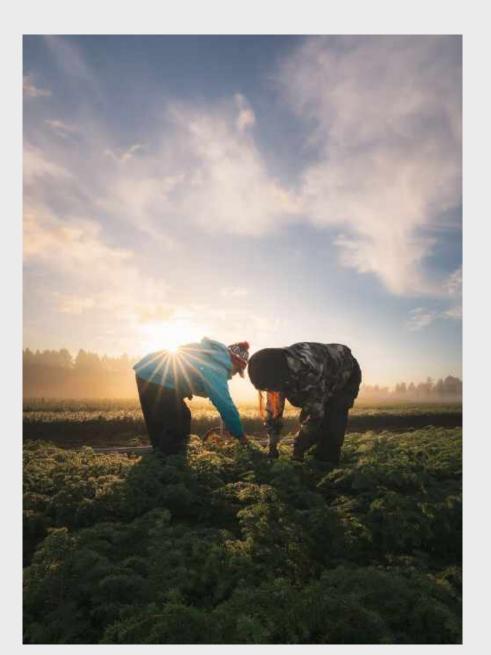
projected tons of CO2 sequestered as a result of the DroneSeed project, as well as eight native tree species restored

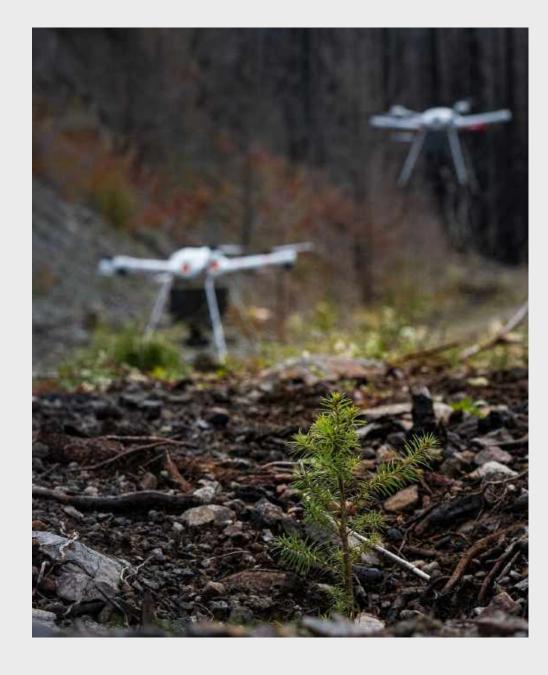


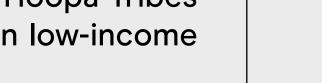
#### ELEMENTAL INVOLVEMENT

With funding from Elemental, DroneSeed deployed a first-of-its-kind reforestation project in Henry Creek. Prior to the start of the project, Elemental collaborated with DroneSeed on the Tree Seed Summit for workforce diversity. The event brought together industry professionals and local communities, including members of the Karuk and Hoopa Tribes in nearby California with an aim to create high-quality jobs in low-income rural communities affected by wildfires.









#### SPOTLIGHT





Hawai'i 'Ulu Cooperative and Propagate are partnering to develop a model for 'ulu agroforestry that serves both farmers and investors. Propagate's software platform, project development and financing solutions are helping Hawai'i's farmers integrate trees and shrubs like 'ulu (breadfruit) into animal and crop farming.

50%

increase in 'ulu agroforestry production from 100 to over 150 acres by the end of the project funded by Elemental, which created a framework for ecosystem partnership with landowners, farmers and funders to rapidly scale

10,000

Trees forming the largest concentration of farms at or over 5 acres on the east coast of Hawai'i. When these trees reach maturity in about 11 years, this regional hui of farms is expected to produce nearly 4 million pounds of 'ulu annually

#### ELEMENTAL INVOLVEMENT

With funding and support from Elemental, Hawai'i 'Ulu Cooperative and Propagate are deploying this model in Hawai'i with the potential to scale 10x the acres of 'ulu planted by 2025.



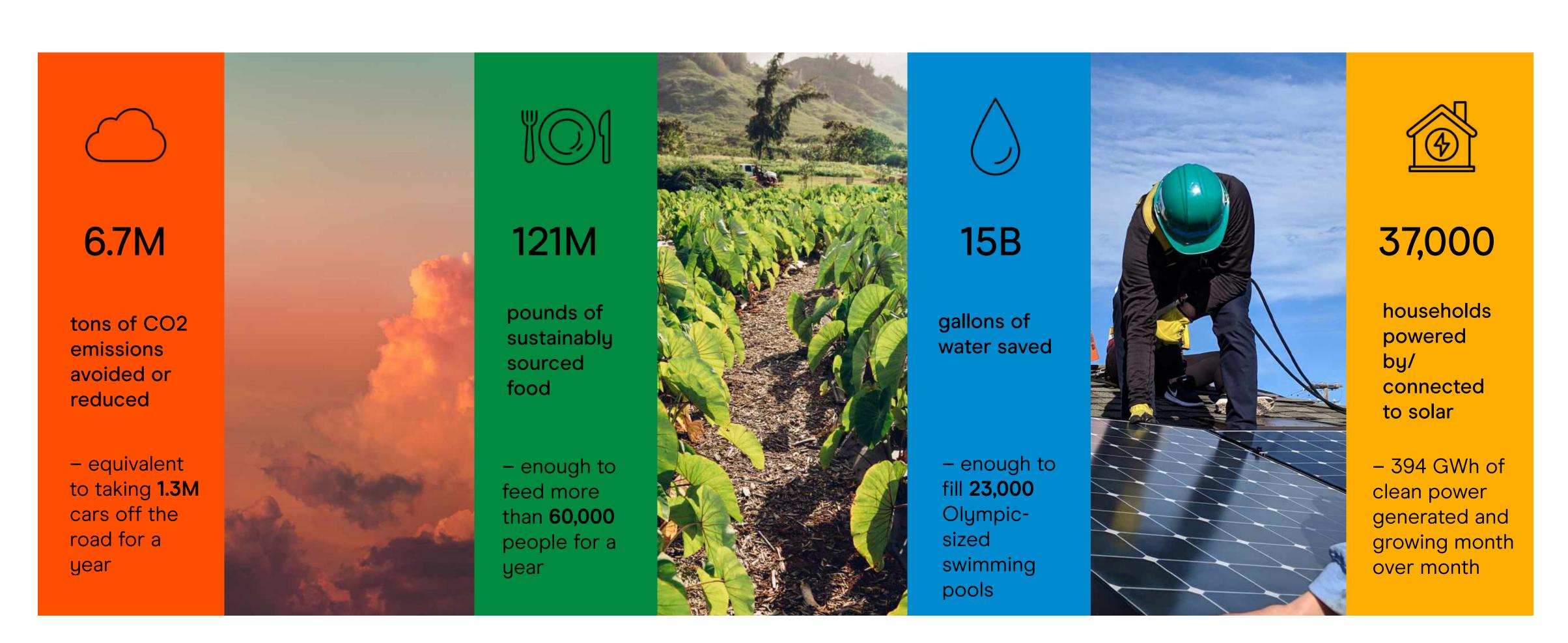






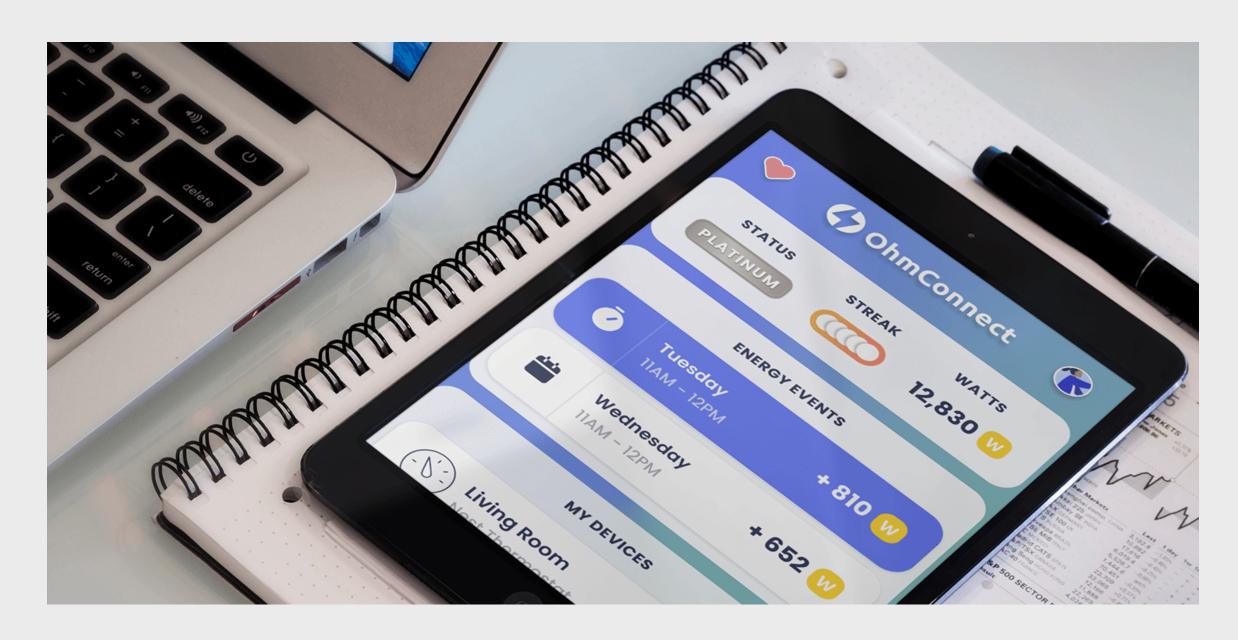
## Climate Impact

Elemental portfolio companies have put climate technologies in the ground and in the hands of people worldwide. These deployments are reducing greenhouse gas emissions, conserving water, supporting a more sustainable food system and redesigning the systems at the root of climate change.



#### SPOTLIGHT





OhmConnect helps to balance the electrical grid by paying its 200,000+ customers to reduce home energy use when the grid is stressed.

#### ELEMENTAL INVOLVEMENT

Elemental funded OhmConnect's first deployment in low-to-moderate-income communities. The project intended to help shape the OhmConnect platform into something more approachable by a more diverse audience. Elements included working with policy leaders in a city-by-city challenge and hiring directly out of these communities to diversify the workforce and infuse relatability.

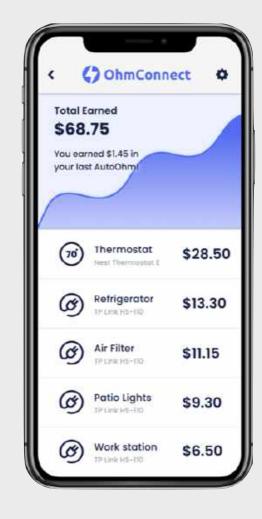
In June 2022, OhmConnect closed a \$55M Series D financing. Investors included Elemental, ClearSky, Sidewalk Infrastructure Partners, Telus Ventures and others.

\$2.7M

paid out to OhmConnect members in September 2022, when temperature records were broken during a 10-day heat wave in California

1.5GWh

of energy saved by OhmConnect members during the September heat wave





#### SPOTLIGHT



BlocPower offers smart, all-electric heating, cooling and hot water systems to building owners for no money down.





5M

buildings in low- and moderate-income communities across the U.S. with the potential to be retrofitted by BlocPower and eliminate \$100B in wasted energy costs per year

40%

average savings for building owners' utility costs with BlocPower







#### ELEMENTAL INVOLVEMENT

Together with Elemental, BlocPower expanded its program from New York to California, electrifying buildings and delivering healthy, green homes to low- and moderate-income communities. This enabled an ownership and investment platform for people to make small investments in energy projects in their communities.

### Elemental's Systems Approach

While this Portfolio Insights shares more about Elemental's investment in portfolio companies, we know climate change doesn't happen in a vacuum. We work with companies as a way to learn about the entire system and support them with policy, corporate connections and building a diverse pipeline of talent







ELEMENTAL POLICY LAB

Bridging entrepreneurs, community leaders and policy makers, Elemental's Policy Lab drives change where it is needed most by creating the building blocks of implementation—toolkits, case studies, frameworks and hands-on support.

ELEMENTAL NAVIGATOR

Connecting corporate partners to Elemental's deep pipeline and portfolio of the best growth-stage climate tech startups, Elemental's corporate program Elemental Navigator accelerates innovation and drives toward four outcomes: investments, acquisitions, pilot projects and commercial-scale roll outs.

**ELEMENTAL INTERNSHIPS** 

Fostering a diverse pipeline of talent, Elemental's internship program Empowering Diverse Climate Talent (EDICT) works with employers to create inclusive cultures where new talent can succeed, and with youth to develop skills and unlock a powerful network of rising leaders.

### Thank You

Thank you for taking this journey through the innovation machine we are building at Elemental, powered by entrepreneurial grit, radical collaboration and compassion. Our goal is not only to enable the technology solutions we need to halve emissions by 2030, but also to illuminate how to implement them to the benefit of communities everywhere. We are optimistic that we will get there — together.

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